

To:
David Evans, Accountable Officer, Telford & Wrekin CCG
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Dear David & Simon

Re: Future Fit DMBC

Thank you for your preparation and attendance at the NHSE Future Fit Stocktake meeting on 20 December 2018.

NHS England has had an opportunity to review the submitted Decision Making Business Case (DMBC) and its supporting appendix alongside the report of the public consultation previously assured and Pre-Consultation Business Case (PCBC).

There are number of areas that we feel require further work prior to the final DMBC which we have set out below.

Areas that need to be improved prior to final consideration of DMBC:

- Future Fit Out of Hospital (OOH) model of care and impact – This needs to be further clarified and explained to include the benefits and contribution the OOH will make to the delivery of Future Fit. This will be taken forward through a further joint CCG meeting with NHSE to take place prior to 29 January 2019.
- More detail on the benefits realisation – There need to be a clear and robust trail of the benefits originally set out in the case for change to those described in the DMBC section. This section could be further enhanced by the inclusion of the SaTH benefits table.
- The request by Governing Bodies to clarify the financial assumption is recognised. The agreement to hold a specific focused session on finance and affordability prior to 29 January 2019 is noted.

Areas that need additional explanation:

- Travel and Transport Impact Assessment and mitigation
 - The Plan needs to be updated to reflect feedback from the NHSE review and Programme Board, any final amendments to be included in the final DMBC

appendix. A clear set of considered proposed mitigations that reflect the information in the Equality Impact assessment need to be included in the final documents.

- The Travel and Transport Plan and mitigation will need to be re-presented to the Programme Board for final sign off.
- Workforce needs to be expanded with numbers and productivity gain.
 - The benefits realisation section needs to be expanded to include a section that sets out clear milestones relating to more detail on when and how these new staffing models will be introduced and how the productivity gains realised for implementing new roles and productivity gains. This will need to be further explained in the Trust Future Fit Outline Business Case.
- Paediatric model – there needs to be a clear read across between the Future Fit model of paediatric care and the WMQRS recommendations/standards.
 - As part of addressing the concerns raised at the Future Fit Joint Committee and PCBC approval stage, the Boards and NHSE wish to see mapping of the model for EC and UC specification and pathways for paediatrics against the WMQRS standards. This would need to be completed prior to Outline Business Case sign off.

Implementation Governance

- Agree to establish a Joint Oversight Group – terms of reference to be established, draft terms of reference to be developed prior to 29 January.

Summary

We will set up a further meeting to review the progress w/c 14 January 2019, and my office is working to agree the date. We need to ensure that all these areas have been sufficiently addressed in order to enable us to assure the DMBC and recommend this to the Regional office.

Yours sincerely



Alison Tonge

Director of Commissioning Operations (North and West Midlands)

cc: Simon Wright, CEO, SaTH
Debbie Vogler, Associate Director, Future Fit
Trish Thompson, Locality Director (Shropshire & Staffordshire)
Jonathan Bletcher, Head of Assurance (Shropshire)